

CHAIRMAN'S MESSAGE

Dear Shareholders and Stakeholders,

In 2025, Dubai Taxi Company continued to build on the strong foundations established since our listing. This year was marked by a disciplined execution of our strategy, strengthened governance practices, and continued progress in transparency, accountability and sustainable growth.

The Board remained focused on effective oversight, ensuring that our decisions supported long-term value creation and aligned with the UAE's vision for smart and sustainable mobility. We enhanced our internal control, risk management, and compliance functions, and reinforced the independence and effectiveness of our governance processes across all levels of the Company.

We also advanced our ESG commitments, continued investing in fleet modernisation, and improved our operational resilience.

These efforts demonstrate our ongoing commitment to responsible business conduct and to meeting the expectations of our shareholders and the wider market.

On behalf of the Board, I extend my appreciation to our shareholders for their trust and to the entire DTC team for their dedication throughout the year. We remain committed to maintaining high governance standards and supporting the Company's strategic objectives in 2026 and beyond.

Sincerely,

Abdul Muhsen Ibrahim Kalbat
Chairman of the Board
Dubai Taxi Company PJSC

