

# INVESTOR RELATIONS AND SHAREHOLDER ENGAGEMENT

Investor Relations at DTC plays a central role in promoting transparency, accessibility, and an informed dialogue with the market. In 2025, the Company continued strengthening its approach to shareholder engagement by maintaining timely disclosures, active communication, and consistent outreach to both institutional and retail investors.

## Advancements and Key Initiatives in 2025

### Strengthened Global Investor Outreach

In 2025, Dubai Taxi Company expanded its investor engagement significantly, holding over 250 investor meetings, participating in 12 major conferences, and completing two non-deal roadshows in the United States and Saudi Arabia.

The IR team engaged investors across major financial centres including Dubai, Abu Dhabi, Riyadh, London, Muscat, New York, Boston, and Chicago, in addition to hosting quarterly earnings calls.

Participation in flagship events such as the HSBC MENAT Future Forum, EFG-Hermes Conferences, Arqaam Capital MENA Conference, DFM Capital Markets Summit, Bank of America US NDR, and Citi Dubai Conference ensured transparent and consistent communication of DTC's performance and strategy.

### Enhancements to Disclosure and Market Communication

Delivered improved quarterly earnings materials with clearer KPIs and financial insights.

Introduced structured post-earnings engagement to ensure timely follow-up with analysts and investors.

### Upgraded Investor Relations Infrastructure

Expanded the IR portal with additional financial data, historical disclosures, and ESG content.

Strengthened internal reporting processes to maintain alignment with DFM disclosure standards and global best practices.

# Investor Relations Leadership



## Head of Investor Relations

### Mr. Nader Ibrahim Mugbil

Appointed on 1 September 2025. Nader brings solid experience in capital-markets communication and financial reporting. He now oversees all investor engagement activities, roadshow participation, and ongoing interaction with institutional and retail shareholders.

## Former Head of Investor Relations

(served during FY 2025)

### Mr. Rami Mohammad Al Banna

## Investor Relations Contact

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## Governance Office and Board Secretariat

The Board Secretary & Governance Director is a central pillar of DTC's governance system, ensuring that the Board and its Committees operate with clarity, discipline, and full regulatory compliance. The role provides independent support to the Chairman and Board members, facilitates effective decision-making, and safeguards the integrity of DTC's governance framework.

### Board Secretary & Governance Director

**Mr. Vicken Khochafian**

**Date of Joining:** December 2023

Vicken supports the Board of Directors on corporate governance, Board effectiveness, risk oversight, internal controls, and regulatory compliance within a listed and regulated environment. He brings more than two decades of experience in governance and Board secretarial practice in the UAE and is a Certified Company Secretary, Certified Chair, and Chartered Manager.

## Governance Advancements in 2025

Improved Board and Committee efficiency through clearer agenda planning, earlier circulation of materials, and structured action tracking.

Enhanced the Board evaluation process through the introduction of skills mapping and more structured development insights.

Updated key governance frameworks and policies to reflect regulatory changes and evolving best practices.

Prepared the organisation for digital governance through the planned rollout of a secure Board portal.

Strengthened regulatory compliance, including disclosure processes and insider-trading controls.

Improved governance integration by guiding Executive Management on reporting quality and submission standards.

